Ministry of Education and Science of Ukraine V.N. Karazin Kharkiv National University

Educational and professional program

(educational and professional / educational and scientific)

Financial technologies and BankingManagement (program name)

second (master's) level of higher education (first (bachelor), second (master), third (educational and scientific)

Branch of knowledge <u>07 "Management and administration"</u> (code, branch name)

Specialty <u>072 "Finance, Banking, Insurance and Stock Market"</u> (code, name of specialty)

APPROVED

Scientific council of

V.N. Karazin Kharkiv National University

27 may , 2024,

protocol No. <u>10</u> Entered into force from 2024

by order of 19 May , 2024

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LETTER OF AGREEMENT

educational and professional (educational and scientific) program

"Financial technologies and banking management"

The educational program was reviewed and approved:
1. Scientific and Methodological Council of the V.N. Karazin Kharkiv National University
protocol No. <u>8</u> of <u>21.125</u> 202 <u>4</u>
Chairman of the Scientific and Methodological Council,
vice-rector for scientific and pedagogical work Oleksandr HOLOVKO
2. Academic Council of the Educational and Scientific Institute "Karazin Banking Institute",
protocol No. 9 of 05 April 2024
The head of the academic council of the institute
Candidate of Philosophical Sciences, Associate professor,Anna CHKHEAILO
3. Scientific and methodological commission of the Educational and Scientific Institute "Karazin Banking Institute",
protocol No. 11 of 04 April 2024
The head of the scientific and methodical
commission of the institute Valeriia KOCHORBA
4. Department of Banking Business and Financial Technologies:
protocol No. 15 of 03 April 2024
Head of the department, Doctor of Economics, Prof. Galyna AZARENKOVA
5. Departments providing mandatory educational components of the educational program
5.1. Department of Management, Business and Professional Communications:
protocol No. 11 of 03 April 2024
Head of the department, Candidate of Economic Sciences, Associate professor, Nadiya MOROZOVA

PREAMBLE

Developed by a working group consisting of:

Surname, first name	Position title	Academic degree, academic title
	Head of the working group	:
Azarenkova Galyna	Head of the Department of Banking Business and Financial Technologies	Doctor of Economic Sciences, Professor of the Department of Finance
	Members of the working gro	up:
Baranova Valeria	Professor of Department of Banking Business and Financial Technologies	Doctor of Economic Sciences, Associate Professor of the Department of Economics and Finance
Oriekhova Kateryna	Associate Professor of the Banking Business and Financial Technologies Department	PhD in economics, Associate Professor of Finance Department
Vyadrova Nadiya	Associate Professor of the Banking Business and Financial Technologies Department	PhD in economics, Associate Professor of Banking Business and Financial Technologies Department

They are involved in the design of the educational program:

Representatives of higher education applicants:

K. Kalinina, Global Treasury Controller, Anheuser-Busch InBev;

T. Tomarovich, Current Clearings & Settlements Specialist at Raiffeisen Bank International AG Branch in Poland;

K. Regan, Director of the branch of JSC CB "PrivatBank";

R. Kolomiets, Director of LLC "ART PRINT COMPANY", Director and founder of LLC "ALLIANCE CORD";

O. Kovalev, Team Leader, Cognizant Technology Solutions Poland;

Dmytro Omelyanenko, Specialist in Medium-Sized Enterprises, ProCredit Bank JSC;

K. Andrenko, applicant of higher education, chairman of the Institute Student Council;

O. Korotkikh, small business lending specialist of JSC "FUIB"

Representatives of employers:

O. Zhukova, President of the Kharkiv Banking Union;

A. Pyvovar, Director of Kharkiv Regional Directorate of JSB Ukrgasbank;

S. Zhylin, Regional Director of the Eastern Macro Region for Small and Medium Business of JSC "Credit Agricole Bank;

M. Medvedev, Deputy Head of the Department of the North-Eastern Regional Department of Bank Vostok PJSC;

Borys Olijnyk, Chief Financial Officer of "Phoenix International Consulting Company". LLC;

M. Babenko, Head of the Department for Work with Problem Debts of JSC "National Joint Stock Company "Naftogaz of Ukraine";

I. Shkolnyk, Vice-Rector for Scientific and Pedagogical Work of Sumy State University,

Doctor of Economics, professor;

I. Gubareva, Deputy Director of the Research Center for Industrial Problems of Development of the National Academy of Sciences of Ukraine, Doctor of Economics, professor;

L. Zherdetska, Head of the Department of Banking, Odessa National University of Economics, Doctor of Economics, professor.

Representatives of professional non-governmental organizations:

S. Ivaglo, Head of the Business Club "Partner".

N. Hryshyna, Executive Secretary of the Kharkiv Banking Union

Representatives of foreign universities:

Z. Chernostana, Head of Study programmes «International Finance and Economics» Baltic International Academy (Riga, RepublicofLatvia)

The requirements were taken into account when developing the draft Program:

- 1. The standard of higher education in the specialty 072 "Finance, Banking and Insurance" of the field of knowledge 07 "Management and Administration" for the second (master's) level of higher education, approved and enacted by the order of the Ministry of Education and Science of Ukraine No. 866 dated 20.06.2019;
- 2. Law of Ukraine No. 1556-VII "On Higher Education" [Electronic resource]. URL: https://zakon.rada.gov.ua/laws/show/1556-18#Text;
- 3. Law of Ukraine of 05.09.2017 "On Education" [Electronic resource]. URL: http://zakon3.rada.gov.ua/laws/show/2145-19;
- 4. National Classifier of Professions DK 003:2010 [Electronic resource]. URL: http://dovidnyk.in.ua/directories/profesii;
- 5. National Qualifications Framework [Electronic resource]. URL: http://zakon3.rada.gov.ua/laws/show/1341-2011-π;
- 6. Resolution of the Cabinet of Ministers of Ukraine of 29.04.15, No. 266 "On Approval of the List of Fields of Knowledge and Specialties for Training of Higher Education Applicants" [Electronic resource]. URL: http://zakon4.rada.gov.ua/laws/show/266-2015-%D0%BF;
- 7. Methodological Recommendations for the Development of Higher Education Standards, approved by the Order of the Ministry of Education and Science of Ukraine of June 1, 2017, No. 600 (as amended) [Electronic resource]. URL: https://mon.gov.ua/storage/app/media/vishchaosvita/rekomendatsii-1648.pdf.
- 8. Resolution of the Cabinet of Ministers of Ukraine of December 16, 2022, No. 1392 "On Amendments to the List of Fields of Knowledge and Specialties in which Higher Education Applicants are Trained" [Electronic resource]. URL: https://zakon.rada.gov.ua/laws/show/1392-2022-%D0%BF#Text.

Reviews and feedback from external stakeholders:

- 1. S. Zhylin, Regional Director of the Eastern Macro Region for Small and Medium Business of JSC "Credit Agricole Bank;
- **2. I. Gubareva**, Deputy Director of the Research Center for Industrial Problems of Development of the National Academy of Sciences of Ukraine, Doctor of Economics, prof.;
- 3. Dmytro Omelyanenko, Specialist in Medium-Sized Enterprises, ProCredit Bank JSC.

Profile of the educational and professional program <u>Financial technologies and banking management</u> specialty <u>072</u> "Finance, banking, insurance and stock market"

	1 - General information
Full name of the higher	V. N. Karazin Kharkiv National University
education institution and	Educational and Scientific Institute "Karazin Banking Institute"
structural division	
The official name of the	Financial Technologies and Banking Management/
program	Фінансові технології та банківський менеджмент
Degree of higher education	Master's degree
Qualification in diploma	Degree of higher education – Master;
	Specialty 072 "Finance, Banking, Insurance and Stock Market";
	Educational program "Financial Technologies and Banking
	Management"
Type of diploma and	Master's degree, single, 90 ECTS credits,
scope of the educational	study period 1 year 4 months
program	27 CP (00 00 00 00 00 00 00 00 00 00 00 00 00
Availability of	Decision of the Accreditation Commission of the Ministry of Education
accreditation	and Culture of Ukraine dated March 1, 2016, protocol No. 120.
	Accreditation certificate: UD Series No. 21013549 dated April 21, 2021.
	The certificate is valid until July 1, 2026.
Prerequisites	Persons who have a higher education at the second (master's) level of
	higher education, the availability of which is confirmed by a state
	document, are allowed to study the educational and professional
	program "Financial Technologies and Banking Management".
	Admission to study for higher education at the second (master's) level
	under the educational and professional program "Financial
	Technologies and Banking Management" is carried out on a competitive
	basis in accordance with the "Rules for admission to studies at V.N.
	Karazin Kharkiv National University".
Language of teaching	Ukrainian, English
The term of validity of	1 year 4 months
the educational program	
Internet address of the	http://kbi.karazin.ua/osvitni-programi/
permanent placement of	- Programm
the description of the	No.
educational program	90,

	7 The number of the admitted
The purpose of the	2 - The purpose of the educational program
program	Creation of a comprehensive system of training specialists with higher education at the second (master's) level in the field of finance, banking and insurance in the direction of financial technologies and banking management.
Subject area (field of	Branch of knowledge 07 "Management and Administration";
knowledge, specialty)	Specialty 072 "Finance, Banking, Insurance and Stock Market"; Educational and professional program "Financial Technologies and
,	Object(s) of study and activity: Organization, principles, mechanisms of functioning and development of financial systems; Learning goals:
	3 - Characteristics of the educational program
Subject area (field of	- Training of specialists capable of solving complex tasks and
knowledge, specialty)	problems in the process of professional activity or training in the field of finance, banking and insurance, which involves conducting research and/or implementing innovations and is characterized by the uncertainty of conditions and requirements;
	 The theoretical content consists of concepts, categories, theories and concepts of financial science, which determine the trends and regularities of the functioning and development of finance, banking and insurance; Methods, techniques and technologies: methods, techniques and technologies of financial science and practice.
Orientation of the	Tools: information and analytical software products and systems.
The state of the s	- The educational and professional program is based on well-
educational program	known scientific results, taking into account the current state of financial and economic activity, it focuses on the necessary market specialization in the development of financial technologies and banking management, within the framework of the program, a further professional and scientific career in the field of management and administration is envisaged.
The main focus of the educational program	- It is aimed at acquiring knowledge and skills in the field of finance, banking and insurance in the direction of financial technologies and banking management, which will provide an opportunity to perform complex management tasks and solve applied problems based on the wide use of modern innovative technologies, practical achievements of Ukrainian and foreign specialists in conditions of uncertainty and variability of the external environment. Keywords: finance, bank, banking management; insurance, enterprise finance management; financial management, financial services market; financial stability, financial technologies.

Features of the program

Organization of independent educational and scientific work of applicants using various, including distance learning methods. Taking into account the specifics of financial technologies and banking

Acquisition of modern professional knowledge and skills in the field of finance, banking and insurance combined with in-depth study of the English language. The application of a complex approach in the formation of a specialist-practitioner with an emphasis on practical orientation (predominance of practical classes with the involvement of employers in the educational process; availability of training-business courses). The combination of science and practice in the learning process (the educational process involves conducting one's own scientific research with the preparation of scientific works: essays, articles, abstracts of reports). Ensuring that applicants acquire soft skills and professional ethics skills.

4 - Suitability of graduates for employment and further education

Suitability for employment

Master of Finance, Banking and Insurance is able to perform work in terms of professional groups and professional job titles in accordance with the National Classification of Ukraine: Classifier of Occupations (DK 003:2010, as amended):

1120.1 Senior officials of state executive authorities

1120.2 Senior officials of local government bodies

1210 Managers of enterprises, institutions and organizations

1229.1 Senior officials of central government agencies

1229.3 Managerial employees of the apparatus of local state authorities

1231 Heads of financial, accounting, legal and administrative departments and other managers

131 Managers of small enterprises without management staff

146 Managers (managers in financial activities

1461 Managers (managers) in the field of money intermediation

1462 Managers (administrators) in the field of financial leasing

1463 Managers (managers) in the field of credit granting

1465 Managers (managers) of life and savings insurance

1466 Managers (managers) in the field of pension insurance

1467 Managers (administrators) in auxiliary activities in the field of finance

1468 Managers (administrators) in the auxiliary activities of insurance

1469 Managers (managers) in other types of financial intermediation

147 Managers (administrators) in the field of real estate operations, rental and services to legal entities

23 Teachers

231 Teachers of universities and higher education institutions

2413 Professionals engaged in work with securities

2414 Professionals in the field of financial and economic security of enterprises. Institutions and organizations

2414.1 Researchers (financial and economic security of enterprises, institutions and organizations)

2414.2 Professionals in financial and economic security

2419.3 Public service professionals

2441 Professionals in the field of economics

341 Professionals in the field of finance and trade

3411 Dealers (stock exchange traders for their own account) and

	brokers (intermediaries) in collateral and financial transactions
	3412 Insurance agents
	3413 Real estate agents
	3417 Appraisers and auctioneers
	3419 Other specialists in the field of finance and trade
	344 State inspectors
	3441 Inspectors of the customs service
	3442 Inspectors of the tax service
	3444 Inspectors of licenses
	3449 Other government inspectors.
	They can work at the national and international levels.
Further education	They have the right to continue their studies at the third educational
	and scientific level of higher education (Doctor of Philosophy) and
<u> </u>	acquire additional qualifications in the postgraduate education system.
	5 – Teaching and assessment
Teaching and learning	Learning technologies: interactive, discussion lectures with using
	multimedia equipment, seminars, practical classes, work in small
	groups, teamwork, independent work, business cases, business games,
	trainings, discussions, individual classes, practical training,
	consultations with teachers that develop analytical abilities and skills
	to work in a team.
Assessment	Evaluation is carried out according to the ECTS rating,
	100-point and national scales.
	Forms of control are determined for each component of the educational
	program:
	final control: assessment or exam;
	current control: testing blitz gurvay control words
	of the results of group or individual analytical and a latitude of the results of group or individual analytical and a latitude of the results of group or individual analytical and a latitude of the results of group or individual analytical and a latitude of the results of group or individual analytical and a latitude of the results of group or individual analytical and a latitude of the results of group or individual analytical analytical and a latitude of the results of group or individual analytical analytica
	of the results of group or individual analytical and calculation works,
	presentation, discourse, PBL training (Problem-Based Learning), essay, colloquium.
Integral competence	6 - Software competencies
g- ar competence	The ability to solve complex tasks and problems in professional activity
	or in the process of learning in the field of finance, banking and
	insurance, which involves conducting research and/or implementing
	innovations and is characterized by uncertainty of conditions and
General competences	requirements.
General competences	General normative competences:
	GNC1. Ability to abstract thinking, analysis and synthesis.
	GNC2. Ability to communicate in a foreign language.
	GNC3. Ability to conduct research at an appropriate level.
	GNC4. Ability to identify, pose and solve problems.
	GNC5. Ability to make informed decisions.
	GNC6. Interpersonal skills.
	GNC7. Ability to motivate people and move towards a common goal.
	GNC8. Ability to work in an international context.
	GNC9. The ability to act on the basis of ethical considerations
	(motives).
	General additional competencies:
	GAC1. Ability to work autonomously, using tools of modern financial
	technologies. GAC2. Ability to develop and manage business projects.

Professional competences

Special normative competences:

SNC1. Ability to use fundamental laws. development of finance, banking and insurance in combination with research and management tools for carrying out professional and scientific activities.

SNC2. Ability to use theoretical and methodological tools for diagnostics and modeling of financial activities of business entities. SNC3. Ability to apply management skills in finance, banking and insurance.

SNC4. The ability to evaluate the effectiveness of scientific, analytical and methodical tools for justifying management decisions in the field of finance, banking and insurance.

SNC5. The ability to assess the limits of one's own professional competence and improve professional qualifications.

SNC6. Ability to apply interdisciplinary approaches to solving complex tasks and problems in the field of finance, banking and insurance.

SNC7. Ability to search, use and interpret information necessary for solving professional and scientific tasks in the field of finance, banking and insurance.

SNC8. Ability to apply innovative approaches in the field of finance, banking and insurance.

SNC9. Ability to develop technical tasks for the design of information systems in the field of finance, banking and insurance.

Special additional competencies:

SAC1. The ability to adhere to the principles, techniques and methods of regulating banking activity, to form and use an information base for the implementation of banking risk management measures at the level of banks and the supervision of banking activity at the level of structural subdivisions of the NBU.

SAC2. The ability to develop a comprehensive strategic plan of the bank's activities, to form a banking management system, to assess and manage banking risks.

SAC3. The ability to carry out a strategic analysis of the financial environment of business entities, to develop and implement its financial strategy, to develop recommendations for maximizing its market value.

SAC4. The ability to coordinate and integrate operational plans based on the results of business processes and align them with the strategic plan for the development of the organizational system, using the tools of controlling and modern financial technologies.

SAC5. The ability to diagnose the causes and determine the factors of the development of crisis phenomena and minimize the negative consequences of their manifestation at the macro- and micro-level.

7 - Program learning outcomes

Program learning outcomes

Program results of study in the specialty:

PRS1. Use the fundamental patterns of development of finance, banking and insurance in combination with research and management tools to carry out professional and scientific activities.

PRS2. To know at the level of the latest achievements the main concepts and methodologies of scientific knowledge in the field of finance, banking and insurance.

PRS3. Adapt and modify existing scientific approaches and methods to specific situations of professional activity.

PRS4. Search, process, systematize and analyze information necessary for solving professional and scientific tasks in the field of finance, banking and insurance.

PRS5. Communicate freely in a foreign language orally and in writing on professional and scientific issues, present and discuss research results.

PRS6. It is accessible and reasoned to present the results of research orally and in writing, to participate in professional discussions.

PRS7. To solve ethical dilemmas based on the norms of the law, ethical principles and universal human values.

PRS8. Be able to apply and manage innovative approaches in the field of finance, banking and insurance.

PRS9. Apply management skills in finance, banking and insurance. PRS10. Carry out diagnostics and modeling of financial activities of economic entities.

PRS11. Apply in-depth knowledge in the field of financial, banking and insurance management for decision-making.

PRS12. To substantiate the choice of options for management decisions in the field of finance, banking and insurance and to evaluate their effectiveness taking into account the goals, existing limitations, legislative and ethical aspects.

PRS13. Assess the degree of complexity of tasks when planning activities and processing their results.

Program learning outcomes determined by the educational program:

PRS14. Apply modern financial technologies and the latest tools in the field of finance, banking and insurance in order to use reserves and find opportunities for the development of financial systems.

PRS15. Apply in-depth knowledge in the field of assessment of external and internal threats, risks, dangers and increasing the stability of financial systems.

8 - Resource support for program implementation Specific characteristics of The specialty support group consists of scientific and pedagogical personnel support workers who are qualified according to the specialty "Finance, banking and insurance", work at the University at their main place of work, have more than two years of scientific and pedagogical work experience, a level of scientific and professional activity that certified by the performance of at least four types and results (self-analysis), international recognition. The share of those with a scientific degree and/or academic title is 100% of the number of members of the support group. Scientific-pedagogical workers engaged for the implementation of the educational-professional program, according to their qualifications, correspond to the profile and direction of the disciplines they teach, have the necessary teaching experience and practical work experience, which allows applicants to develop a wide range of knowledge and skills. Specific characteristics of The material and technical support, the condition of buildings, material premises, and training areas necessary for the organization of highand technical support quality training of masters in the specialty 072 "Finance, Banking, Insurance and Stock Market" meets state requirements, state building regulations, and requirements of industry standards. All educational and administrative premises meet the requirements of safety equipment and provide conditions for lighting and air conditions. Applicants who need a dormitory are provided with it. All applicants are provided with the equipment, equipment and software of specialized computer laboratories that ensure the implementation of the curriculum of the educational program. Specific characteristics of Textbooks, study guides, reference and other educational literature on the specialty 072 "Finance, Banking, Insurance and Stock Market" in and the Central Scientific Library of the V.N. Karazin National University (including in electronic form). Domestic and foreign specialist periodicals in the library on the

information educational methodological support

specialty "Finance, banking and insurance". Access to databases of periodical scientific publications in English (Web of science, Scopus).

Educational and methodological support in the Moodle system.

Information resources on the Internet, on the official website of the University and open access of applicants to educational resources through the website of the Institute.

The university repository, which promotes the popularization of the institute's scientific achievements, increasing its rating due to the increase in the level of citations of the scientific works of educational and pedagogical workers.

The current system of distance learning ensures independent and individual work of applicants of the specialty 072 "Finance, Banking, Insurance and Stock Market" of the master's degree.

Educational and methodological and informational support for master's training in specialty 072 "Finance, Banking, Insurance and Stock Market" is carried out in accordance with the approved educational and professional program, curriculum, requirements of normative and educational and methodological documents on higher education.

	9 - Academic mobility
National credit mobility	With domestic higher education institutions on the basis of bilateral agreements
International cred mobility	On the basis of the agreement on cooperation within the framework of the "Erasmus+" Program. Partner universities with which V. N. Karazin Kharkiv National University cooperates under the double degree program.
Education of foreign applicants for higher education	It is possible, on the basis of contracts between the University and foreign universities, as well as on the basis of the development of double degree programs of the University and foreign partner universities.

List of components of the educational and professional program and their logical sequence

	Components of the educational program	N. 1 .	
Code n/a*	(study subjects, course projects (works),	Number of credits	Final control form
	practices, qualification work)		
	Mandatory components o	f EPP	
EU 1	Global problems of our time	3	Tests
EU 2	Banking studio "Corporative management"	5	Tests
EU 3	Professional ethics	4	Tests
EU 4	Research technologies	3	Tests
EU 5	Banking management	6	Exam
EU 6	Financial management	6	Exam
EU 7	Financial and banking technologies	6	Exam
EU 8	Insurance management	4	Tests
EU 9	Financial monitoring	4	Exam
	Pre-diploma practice	10	Tests
	Master's qualification thesis	10	Four-level scale estimation
The total volu	me according to the mandatory part		61
	Selective components of	EPP	110000000
	Cycle of professional trai	nina	
5 courses are se	lected from the professional selective courses catalog o	f the Institute with a	total volume of 29 ECT
otal volume	by sample part		29
GENERAL PROGRAM	SCOPE OF THE EDUCATIONAL		90

^{*}on the link applicant chooses the selective components of the educational and professional program in according to the Regulations on organization of educational process at V. N. Karazin Kharkiv National University https://karazin.ua/storage/documents/978 m69w4Iy9lUkYdcQRbCuWoLfT0.pdf

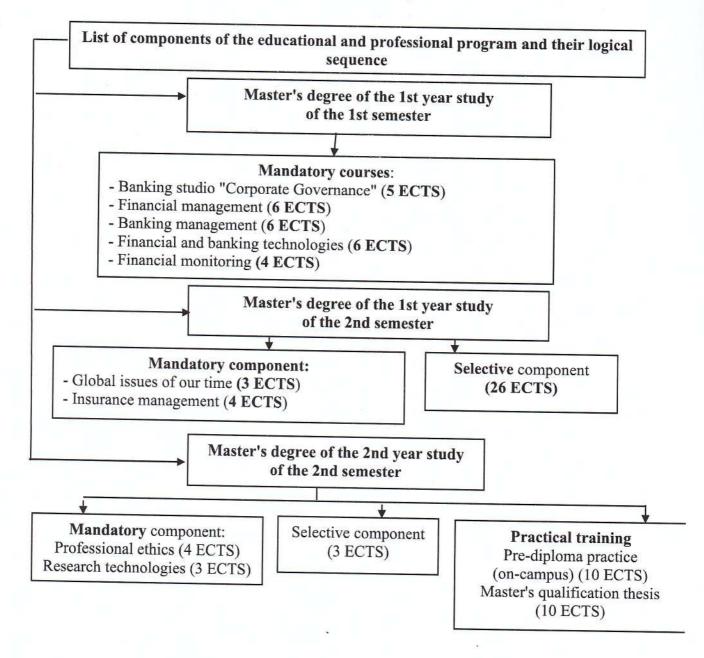
http://kbi.karazin.ua/vibirkovi-komponenti-opp-drugogo-magisterskogo-rivnya-vishho%d1%97-osviti/
*** in the 2nd semester applicant chooses 4 selective and 100 cm.

^{**}choice is made from the selective courses catalog on the link

^{***} in the 2nd semester applicant chooses 4 selective courses of 26 credit, and in the 3rd semester – 1 selective course of 3 credits

3. Structural and logical diagram of the educational and professional program

"Financial Technologies and Banking Management" second (master's) level of higher education



3. Form of certification of applicants for higher education

The applicant's certification is carried out by the Examination Commission of V. N. Karazin Kharkiv National University after completion of the educational and professional program "Financial Technologies and Banking Management" to establish the actual compliance of the level of educational training with the requirements of the specialty 072 "Finance, Banking, Insurance and Stock Market".

The certification of graduates of the educational and professional program "Financial Technologies and Banking Management", specialty 072 "Finance, Banking, Insurance and Stock Market" is carried out in the form of a public defense of a qualifying master's thesis.

The qualifying master's thesis is provided at the final stage of obtaining the second (master's) level of higher education to establish the compliance of the acquired competencies and practical learning outcomes with the requirements of the Higher Education Standard in the specialty 072 "Finance, Banking, Insurance and Stock Market" of the field of knowledge 07 "Management and Administration" for the second (master's) level of higher education, approved and enacted by the order of the Ministry of Education and Science of Ukraine No. 866 of 20.06.2019.

The qualifying master's thesis must provide for the solution of a complex qualification task or problem in the field of finance, banking, insurance and the stock market, which involves research and/or innovation and is characterized by uncertainty of conditions and requirements. The qualifying master's thesis must not contain academic plagiarism, fabrication, or falsification. The qualifying master's thesis must be posted on the official website of the higher education institution or its structural subdivision, or in the repository of the higher education institution.

Attestation is carried out openly and publicly.

The Examination Commission of V. N. Karazin Kharkiv National University, based on the results of the examination of the scientific, theoretical and practical training of graduates, decides to award a master's degree with the educational qualification: Master of Finance, Banking, Insurance and Stock Market, and to issue a document of the established form.

	Qualifying master's thesis	+	-	- 4	- +	- +		- +	- +	- -		+ +	+		+ -	+ -	+ -	+ +	- -	- -				- +	- +	- +	
	3,000															-	-		-								
Under-	graduate	+ +		+	-		+		+	- +	-	+			+ -	-	-	+	4	7	+	•	+	- +		+	
Educational Mandatory components of the Educational and professional program Under-	EU 9	+	+		+			+			+		+		-		1	-		+	+		+		+		
ional pro	EU 8	+		+					+					+					+			+			+	s	
profess	EU 7	+			+		+	+				+	+		+	+			+		+		+		+		
onal and	EU 6	+			+		+	+				+	+		+	+			+		+				+		
Educatic	EU 5	+	+	+		+		+	+		+	+	+		+		+		+		+		+	+			
s of the	EU 4	+	+		+	+								+			+			+							
components of the Educational and professional program	EU3	+			+					+				+				+		+				+		+	
Mandatory co	EU 2	+		+		+			+		+		+			+				+			+		+		-
Mar	EU 1	+	+		+			+				+			+		+			+		+		+			
Educational	components	Integral	GNC 1	GNC 2	GNC 3	GNC 4	GNC 5	GNC 6	GNC 7	GNC 8	GNC 9	GAC 1	GAC 2	SNC 1	SNC 2	SNC 3	SNC 4	SNC 5	SNC 6	SNC 7	SNC 8	SNC 9	SAC 1	SAC 2	SAC 3	SAC 4	3040
	Program	competencies			Conorol	normetive	competencies	(GNC)	(21.2)			General	additional competencies (GAC)			2	Specific	normanye	COMPCTCIO	(ONIG)				Special additional	competencies	(SAC)	
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Matrix of ensuring program learning outcomes

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/	Educational	Mandato	Mandatory components of the Educational and professional program	onents o	f the Ed	lucation	al and	orofessi	onal pro	gram		
/	components										Under-	Onalifaina
Program Results	. /	EU 1	EU 2	EU3	EU 4	EU 5	EU 6	EU 7	EU 8	EU 9	graduate practice	wantame master's thesis
	PRS1	+	+	+	+	+	+		+	+	+	+
	PRS2	+		+	+	+	+	+	+		+	+
	PRS3		+		+		+		+	+		. +
	PRS4	+		+	+	+		+	+	+	+	+
	PRS5		+		+	+		+				+
Program learning	PRS6	+	+	+	+	+	+	+		+	+	+
outcomes in the	PRS7	+						+				+
specialty (PLO)	PRS8	+		+			+		+		+	+
	PRS9		+			+			+			+
	PRS10	+		+		+	+	+		+	+	+
	PRS11		+			+	+	+	+			+
	PRS12	+	+	+		+			+		+	+
	PRS13	+	+			+	+	+	+	+		+
Program learning	PRS14		+	+		+						+
outcomes defined by the educational	PRS15	+						+			+	+
program (PLO)												

Guarantor of the educational program, doctor of economics, professor

1/2/15